Saving Time to Drive Impact

How to build a business case for CRM investment.



Saving Time to Drive Impact

How to build a grant funding case for CRM investment.



Abby Guyer

Executive Director, Xcelerate Women











Changing the Face of Success in Business

Xcelerate is a transformative community that supports Oregon's women and gender expansive business owners on their journeys to success. Our Business Advising, Peer Mentorship, and Education programs help women overcome systemic inequities to create economic power, build generational wealth, and positively impact their communities.

www.xceleratewomen.org





Adrienne Chaillé

Economic Development Manager, Washington County Administrative Office







Home > County Administrative Office

Economic Development Program

Washington County's Economic Development Program partners with local business support organizations, cities, and economic development agencies to provide resources for economic opportunity.



Resources for economic opportunity

A resource directory is a community-led priority identified in partnership with the Washington County Small Business Support Network. The network meets quarterly and is open to all business and workforce support organizations serving businesses and people across the county. Participants are representatives of these partners including community-based organizations, local area and culturally specific chambers of commerce. The group went through an asset mapping process to identify existing resources for small businesses and community and understand what is missing, through the lens of racial equity. Learn more about our programs and partnerships including how to get involved. More opportunities for small businesses to participate in activities are coming soon.

Contact Us

Email

☑ economic development@washingto ncountyor.gov



02.

01. Pre-CRM Tech Stack + Processes Capacity Building Grants

03. Board Engagement

04. How We Made Our Case

05. Selection + Implementation

Agenda

06. Outcomes



Pre-CRM Tech Stack + Processes



Google Sheets + Donorbox + Mailchimp aka FREE

- Xcelerate grew from serving 70 women in 2019 to 821 women statewide in 2024.
- More impact
- More programs
- More funding sources
- More stakeholder groups
- More data to track, manage, and report
- We had outgrown FREE



Example: Business Advising Program

• 1:1 Coaching, Legal Guidance, Mental Wellness Support

- Prosper Portland IBRN, Prosper Portland Digital Marketing, Business Oregon
- Geographies, Demographics, Industries, HHI
- Owner Fees + Coach Invoices
- Intake Form: Google Sheet with 28 columns and 3 tabs for billback tracking
- Pairing Form: Owner + Coach Match
- Coach Report Back Form
- Owner Outcome Survey
- Balance of Hours Available
- Quarterly + Annual Grant Reports
- Xcelerate Annual Impact Report



siness dress p =	Is your business registered =	In which County is your =	Year of First Sale =	Gross Revenue s in 2021 =	Gross Revenues in 2022 =	What industry/secl =	Business Stage 👳	What is the percent ownership you —	How many people do you employ?	How many contracto	= Which topics are yo $=$	Request De
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We're not here to sell you a CRM... we're here to help you secure grant funding so you can afford one.



Capacity Building Grants





Capacity Building Grants: Washington County

- Strengthen the receiving organization
- Enhance existing programs or support development of new programs or services
- Demonstrate how these enhancements will advance the mission
 - Commissioning a feasibility study for new program design or enhanced program development.
 - Generating an action, financial, or strategic plan to guide programs moving forward.
 - Program development to build out new or to strengthen existing services.
 - Professional development opportunities for technical service staff such as purchasing or developing curriculum for technical service experts. This could include leadership training or coaching.
 - Technology to support in program implementation such as data evaluation or client relationship management software.



Board Engagement



Data Tech Committee

- All volunteer working board & committees
- Walk thru current process: Google Sheets
- Staff "Wish List" of features: Must Have, Nice to Have, Bonus (ie. Automations)
- Program Management first, Marketing and Donor Prospecting tool second
- Committee led research process
 - o Identified 160+ features
 - Compared 3-4 platforms
 - Low, Med, High cost
 - Scalability for present needs and future growth



Data/Automation + CRM Wishlist

Working document to log all of our CRM hopes and dreams...

Who	Main Purpose/Interaction	Wants + Needs
Abby	 Searchable and segmentable database of individual profiles for owners, coaches, donors, partners, prospects Contact record/capture of each engagement with an owner, coach, donor, partner, prospect Reporting, ie. dashboard views of service interactions by program (BA, PMGs, Educ, Nav Services), by demographic, industry, owner, coach etc. (searchable, sliceable, measurable data) Simplification of processes via automated workflows 	 Record of all the services owners have received over time (BA, PMCs, Educ, Nav Services) and direct links to survey results/outcomes Record of all the coaches an owner has been matched with over time and direct links to survey results/outcomes Links to survey results/outcomes Links to owner goal setting sheets and other related materials Create owner profiles without having to make separate PDFs including vulnerability index and any fee for service details Create coach profiles including commercial rate, XCW rate, and auto gen in-kind total (might be a QBO function vs CRM?) Ability for coaches to enter outcome sheets directly into CRM QBO integration? Asana integration to recommend coaches based on keywords workflow Ability to generate service/impact reports (by month, quarter, year over year) Email marketing integration with Mailchimp Optional prospecting tools for donor research and development

Matea	 BA Profiles When we request coaches for BA, we send them a profile overview of the owner. Information primarily comes from the request form, but includes my assessment from intake and scope of work for pairing. 	 Be able to export BA form response answers + assessment without copy pasting into new document to create BA profiles Potentially skip export process if we can just give coaches a limited view of owner profiles on basis of sharing the link
	 BA Billing In BA Tracker 2023, after pairing, entering owner billing information into BA tab. Triggers Larissa to invoice owners for 	 eliminate scrolling/margin of error. if/then trigger for "IF coach pairing added + ("fee waive" = null) = add to billing \$25 admin fee" A single, easy to scan page where previous

admin fee Some owners waive fee. Only place this is tracked is the original BA form response tab	coach pairings are tracked over many years because we charge per coach pairing.
 Have full owner history of coaching on one page, including links to coach feedback surveys 	 Helps me to understand their progress, whether a coach perhaps didn't work for them or not.
BA Project Mgmt tracking owners through service pipeline, Single record of meeting notes. Very important to me!	 Kanban board view with "cards" that preview certain things I need to know at a top level (am I waiting on someone else to provide something) Automation triggered by owner completing



2	Access Controls/Permissions	Yes	Yes	Yes	Yes
3	Accounting Integration	Yes (\$ Ops Hub Only)	No	Yes	Yes
4	ACH Payment Processing	Yes (Native)	Yes (Integration)	No	Yes
5	Activity Dashboard	Yes	Yes	Yes	Yes
6	Activity Tracking	Yes	Yes	Yes	Yes
7	Ad hoc Reporting	Yes	Yes	Yes	Yes
8	Additional apps/integrations*****	Yes	Some	Yes	Yes
9	AI Content Creation	Yes	No	No	Yes
10	Alerts/Notifications	Yes	Yes	Yes	Yes
11	Alumni Management	Yes	Yes	Yes	No
12	API	Yes	No	Yes	Yes
13	Application Management	Yes	Yes	No	Yes
14	Attendance Management	Yes	Yes	Yes	Yes
15	Auction Management	No (yes with integration)	No	Yes	No
16	Auto-responders	Yes (Marketing Hub)	No	No	Yes
17	Bid Management for auctions	No (yes with integration)	No	Yes	No
18	Billing & Invoicing	No (Yes Ops Hub \$)	No	Yes: Integrates w/ QBO	Yes: Integrates w/ QBO
19	Board/Committee Management Tools	Yes	Yes	No	Yes
20	Budget Control tools	Yes (For Individual Campaigns, marketing hub)	No (yes with integration)	No	Yes
21	Budget Forecast Tools	Yes (sales hub, forecast revenue "deals")	No (yes with integration)	No	Yes: Integrates w/ QBO
22	Buy Now Option for auctions	No (yes with integration)	No (yes with integration)	Yes	No
23	Campaign Analytics	Yes	No (External Integration Needed)	Yes	Yes
24	Campaign Management	Yes	No (External Integration Needed)	Yes	Yes
25	Campaign Planning	Yes	No (External Integration Needed)	No	Yes
26	Campaign Scheduling	Yes (Marketing Hub)	No (External Integration Needed)	No	Yes
27	Campaign Segmentation	Yes	Yes	No	Yes
28	CAN SPAM Compliance	Yes	Yes	No	Yes
29	Categorization/Grouping****	Yes (although terminology is weird)	Yes	No	Yes
30	Click Tracking	Yes (marketing Hub)	No	Yes	Yes



Making Our Case



Narrative

- "Good data amplifies impact and strengthens good governance."
- Modernize our IT solution to better use the data we have to garner actionable, scalable insights to support the resilience of women-owned businesses
- Track owner data across multiple programs/activities; more easily generate reports for multiple stakeholder types; link data from multiple sources/systems to track both process and individual programmatic activities
- Board Committee engagement in process and recommended solution



Narrative

• Staff time also equals budget

- ~100 hours/month on manual data collection, reporting, management
- Projected 30% savings in staff time and budget to invest in serving more women
- Individual testimonials: ability to be effective using existing tools

"I spend a lot of time copy pasting information into different systems, and there's a certain amount of human error built into that process. I care deeply about our owners' experiences, and it can be stressful to know a small mistake could mean an unexpected bill for them, confusion about the process, or cause a delay in receiving services. I long for a simpler and more comprehensive system so that I can feel more confident about the work I do and have more time freed up to serve more owners on a weekly basis."



Project Design + Timelines

- 12 month project schedule
- **Phase 1:** formally initiate project planning, refine feature requirements identified by key personnel, conduct platform demos, gather vendor estimates, select platform.
- Phase 2: system implementation and staff training
- **Phase 3:** launch pilot, full system launch, org-wide team training, sunset current Google Sheet systems to increase compliance.



Outcomes + Impacts

Increase Services Capacity & Staff Satisfaction

- 25-30% more WA County direct service in the next two years
- Increase staff satisfaction modern tools they need to be effective in their roles
- Reporting & Actionable Insights
 - Track owner data across multiple programs, budgets, activities
 - Easily generate reports + link data across multiple programs, sources, systems
 - Anticipate the specific needs, challenges, and gains of women business owners so we can refine current programs, identify partnership opportunities, design future programs
- Equity & Inclusion
 - Oregon's second largest and one of its most diverse counties



Selection + Implementation



Selection + Implementation

• Hubspot

- 40% nonprofit discount
- Marketing Hub Pro: 3 Core Seats, 2K Marketing Contacts
- Sales Hub Enterprise: 2 Sales Seats
- Operations Hub Starter: 1 Core Seat
- Integrations
 - FundraiseUp
 - Survey Monkey
 - No longer need Mailchimp or Asana



Selection + Implementation

• Causemic

- Program tracking
- Survey automation
- Donor management
- Data migration
- Project management, training, & documentation

• Total Budget: 25K



Outcomes



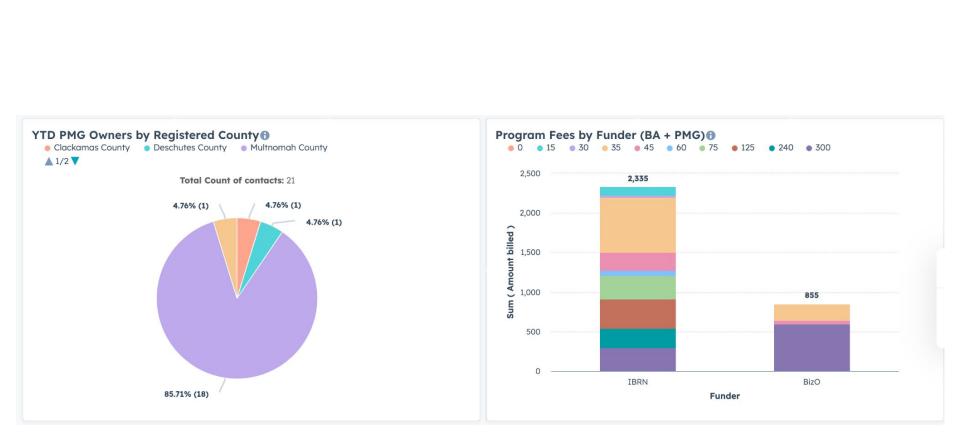
Outcomes

- Hubspot fully implemented, all Google Sheets sunsetted along with Mailchimp & Asana
- Email marketing through Hubspot vs. Mailchimp
- Efficiencies: invoice management, survey and report back automation, "at once" dashboards
- SOPs/Internal Training Manual for cross-training and continuity of services in progress
- Year End Reporting & Data Compilation for 2024 Annual Impact Report



YTD Business Advising Owners by Registered County YTD Business Advising Hours by Race/Ethnicity Clackamas County
 Ourry County
 Hood River County
 Multhomah County Sum (Hours Used (Rollup)) Sum (Hours Allocated) Sum (Hours Zerod) ▲ 1/2 ▼ Total Count of contacts: 57 8.75 Asian 27 10.53% (6) 8.77% (5) 7.5 Demographic - Race/Ethnicity Black/African American 32.5 1.75% (1) 1.75% (1) 18 Hispanic/Latinx 37.5 Middle Eastern/North African 14 Native Hawaiian or other Pacific Islander 6 Other 13.5 25.25 White 106.5 2 25 50 100 125 0 75 77.19% (44) Sum (Hours Used (Rollup))







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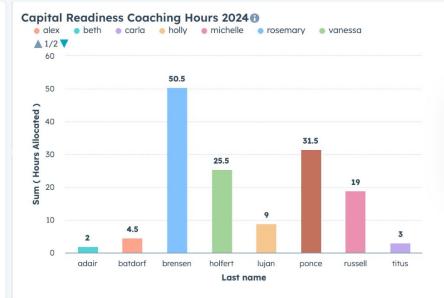
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Nonprofit HubSpot

821 women and gender expansive entrepreneurs in 15 Oregon counties.

2024 IMPACT REPORT

Big Picture: Program Stats

In 2024, Xcelerate provided our highest impact direct services to 222 women and gender expansive-owned businesses with \$25.4M in gross revenues and collectively employing 575 Oregonians. We also delivered educational workshops, panels, and events to 599 community members across the State of Oregon, for a total of 1,411 service interactions.



177 Owners

Received 504.5 hours of Business Advising services, a complementary trio of one-on-one programs that includes expert Coaching, Legal Guidance, and Mental Wellness Support.

45 Participants

Supported each other with 378 hours of facilitated Peer Mentorship, small groups of 4-8 business owners curated by growth stage and focused on goal setting, accountability, and problem solving in-community.

599 Attendees

XCELERATE WOMEN

Joined virtual and in-person Educational Workshops, Panel Conversations, & Events.

\$272,211 Average gross revenues reported

Average gross revenues reported by owners during on-boarding process.

5.1 Years

Average number of years in business. We support owners with a product or service that's been on the market for at least one year and is already generating revenue or otherwise demonstrating traction.

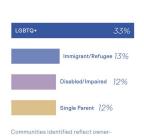
71%

Low to Moderate Income individuals served. 51% of owners reported income below 70.9K, or 80% of Oregon's median income of \$88,740 for 2.49 individuals.

5



Demographics Business Owner Background



responses on Business Advising & Peer Mentor Group intake forms.

White 59% Asian 17% Asian 17% Asian 17% Asian 17% Inc./African American 16% Hispanic/Latine 10% Network Havelland 3% Network Havelland 3% Ottar 2%

RACE/ETHNICITY

Demographics reflect owner-responses on Business Advising & Peer Mentor Group intake forms. Owners may select multiple responses.



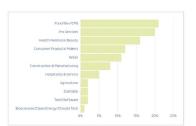
Business Advising

Replacing barriers with open doors.

Xcelerate's highest impact direct services are also our most accessible. Business Advising is a complementary trio of oneon-one programs - Coaching, Legal Guidance, and Mental Wellness Support - that addresses specific internal and external barriers to growth. Owners pay only a small administrative fee that is waived on request if it presents a financial hardship. We're pleased to introduce you to just a few of the business owners from across Oregon who participated in these programs in 2024. Read their full interviews at:

xceleratewomen.org/news-and-events

BUSINESS SECTORS



4.6 Hours

Average number of Business Advising hours allocated to each owner

\$1041

Market value of expert guidance received by owners

100%

Owners who would recommend Business Advising services to women in their networks

4.7 out of 5

Owner score for Coach Helpfulness on Business Advising outcome surveys



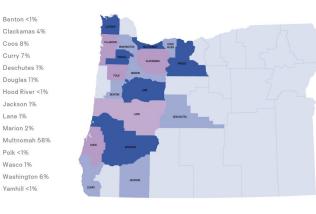
Our Coaches

Xealerate coaches bring a diversity of lived experience and industry expertise to categories like Admin & Operations. Sales & Marketing. Capital Readiness, and Strategy & Mindset. 90% of Xealerate coaches are paid for their time (4% volunteer) and 90% are women and/or nonbinary creating a circular economy of women supporting women.



and positive outcomes for women-owned businesses in 15 counties, including Washington County, Oregon's second largest and most diverse county, Our thanks to Business Oregon and Oregon Community Foundation for their generous and continued investment in Xcelerate's statewide growth and to Coos, Curry, and Douglas County Business Development (CCD) Women in Business for their ongoing partnership and collaboration.

TOP 15 OREGON COUNTIES SERVED



32%

Businesses served outside of the Portland Metro area

%

Businesses served in Rural communities





Staff Feedback

"Hubspot has allowed we me to work smarter, not harder, giving me more time to focus on delivering meaningful impact within our community."

-Admin Coordinator

"The CRM has saved me time and improved the functioning of our programs. I estimate at least 5 less hours a week on scheduling and administrative work alone. This doesn't include the many hours I spent manually aggregating program stats for internal evaluation as well as grant reports, which is now fully automated. I feel more confident that I - and the entire team-have the right, most up-to-date, information on hand whenever we need it."

-Programs Manager



Abby GuyerAcExecutive DirectorEcXcelerate WomenWa

Adrienne Chaille Economic Development Manager Washington County Admin Office

Thank you!

